

Company Name	Overall Rank	Company Name	Overall Rank
VALE S.A.	1	Koninklijke Ahold N.V.	79
Sony Corporation	2	H.J. Heinz Company	79
Enel S.p.A.	3	Puma AG Rudolf Dassler Sport	79
Telefonica, S.A.	4	The Siam Cement Public Company Limited	83
L'Oreal S.A.	5	Mars, Incorporated	84
Alcatel Lucent	5	GDF Suez SA	85
Vattenfall A.B.	7	Motorola Solutions, Inc.	85
Tiffany & Co.	7	3M Company	87
LG Electronics, Inc.	9	Intesa Sanpaolo S.p.A.	87
Hon Hai Precision Industry Co., Ltd.	10	Northern Trust Corporation	87
Fibria Celulose S.A.	10	Toshiba Corporation	87
Ecopetrol S.A.	12	CEMEX, S.A.B. de C.V.	91
Teck Resources Limited	13	Danisco A/S	91
GlaxoSmithKline Plc	14	Schneider Electric S.A.	91
Xstrata plc	14	Banca Monte dei Paschi di Siena S.p.A.	94
BHP Billiton Limited	16	BANCO SANTANDER, S.A.	95
Diageo plc	16	Wienerberger AG	95
Taiwan Semiconductor Manufacturing Company Ltd.	18	Sumitomo Chemical Company, Ltd.	97
De Beers Consolidated Mines Limited	19	AEON Co., Ltd.	98
Acer Incorporated	20	Lonmin Plc	98
Fujitsu Limited	21	UBS AG	98
ArcelorMittal	22	The Walt Disney Company	98
Aviva plc	23	Asahi Glass Co., Ltd.	102
British American Tobacco plc	23	Linde AG	102
Repsol YPF, S.A.	23	Nedbank Group Limited	102
Exxon Mobil Corporation	26	TELUS CORPORATION	102
Bayer Aktiengesellschaft	27	Xcel Energy Inc.	102
Daimler AG	27	QUALCOMM Incorporated	107
Pirelli & C. S.p.A.	29	Koninklijke Philips Electronics N.V.	108
adidas AG	30	Sharp Corporation	108
Woolworths Limited	30	Campbell Soup Company	110
Intel Corporation	32	EMC Corporation	110
Svenska Cellulosa Aktiefbolaget	32	Hitachi, Ltd.	112
Assicurazioni Generali S.p.A.	34	Norsk Hydro ASA	112
Siemens	35	Xerox Corporation	112
Fiat S.p.A.	36	BG Group Plc	115
Kookmin Bank	36	Bunge Limited	116
Telecom Italia S.p.A.	36	E.ON SE	116
Deutsche Telekom AG	39	Royal Dutch Shell plc	116
Gas Natural SDG, S.A.	40	Sumitomo Electric Industries, Ltd.	116
Iberdrola, S.A.	40	Barclays Bank Plc	120
France Telecom SA	42	Citigroup Inc.	120
Ferrovial S.A.	42	Lloyds Banking Group plc	120
Merck & Co., Inc.	42	The Royal Bank of Scotland Group plc	120
Ford Motor Company	45	Samsung Group	120
Groupe Danone S.A.	45	AB Volvo	125
Kimberly-Clark Corporation	45	Freeport-McMoRan Copper & Gold, Inc.	126
Telefonaktiefbolaget LM Ericsson	45	PPR S.A.	126
Newmont Mining Corporation	49	Standard Bank Group Limited	126
Telefonica Europe plc	50	Wesfarmers Limited	126
Baxter International Inc.	51	Air France-KLM Group	130
Alcoa Inc.	52	Centrica plc	130
State Street Corporation	53	Kesko Corporation	130
The Coca-Cola Company	54	Microsoft Corporation	130
Deutsche Post AG	55	Symantec Corporation	130
Cisco Systems, Inc.	56	Advanced Micro Devices, Inc.	135
Compagnie de Saint-Gobain SA	56	AGL Energy Limited	135
Eli Lilly & Company	58	Vodafone Group Plc	135
Bayerische Motoren Werke Aktiengesellschaft	59	Bank of America Corporation	138
STMicroelectronics N.V.	60	ING Groep N.V.	138
AstraZeneca PLC	61	Air Products & Chemicals, Inc.	140
Caja de Ahorros y Pensiones de Barcelona	61	Akzo Nobel N.V.	140
CRH PLC	63	Banco Bradesco S.A.	140
Endesa, S.A.	63	Royal Bank of Canada	140
Acciona, S.A.	65	POSCO Limited	144
Toppan Printing Co., Ltd.	65	ASML Holding N.V.	145
Barrick Gold Corporation	67	Bacardi Limited	145
Veolia Environnement S.A.	67	General Mills, Inc.	145
Heineken N.V.	69	Landesbank Baden-Württemberg	145
The Bank of New York Mellon Corporation	70	Toyota Motor Corporation	145
Hellenic Telecommunications Organization (OTE S.A.)	70	BT Group plc	150
Credit Suisse Group AG	72	PSA Peugeot Citroen S.A.	150
Hess Corporation	72	Sasol Limited	150
RWE AG	72	TNT Express N.V.	150
Stora Enso Oyj	72	AngloGold Ashanti Limited	154
Anglo American PLC	76	Ingersoll-Rand plc	154
Otto GmbH & Co KG	76	Praxair, Inc.	154
SKF AB	76	Adobe Systems Incorporated	157
AEON N.V.	79	BASF SE	157

Company Name	Overall Rank	Company Name	Overall Rank
Mitsui & Co., Ltd.	157	Thales S.A.	237
Statoil ASA	157	The Bank of Nova Scotia	239
BNP Paribas SA	161	Enbridge, Inc.	239
Carnival Corporation	161	SABMiller plc	239
Hyundai Motor Company	161	Henkel AG & Co. KGaA	242
Lafarge S.A.	161	International Paper Company	242
Scottish Power plc	161	JX Holdings, Inc.	242
Dexia SA	166	JPMorgan Chase & Co.	245
Tesco plc	166	Potash Corporation of Saskatchewan Inc.	245
Deutsche Bank Aktiengesellschaft	168	Komatsu Ltd.	247
Mitsubishi Heavy Industries, Ltd.	168	Land Securities Group Plc	247
National Bank of Abu Dhabi	168	Adecco S.A.	249
Koninklijke KPN N.V.	168	Mitsubishi Electric Corporation	249
Sompo Japan Insurance Inc.	168	Swiss Reinsurance Company	249
Dialog Axiata PLC	173	Bertelsmann SE & Co. KGaA	252
Koc Holding A.S.	173	Deutsche Borse AG	252
General Electric Company	175	Marathon Oil Corporation	252
Royal DSM N.V.	175	Seiko Epson Corporation	252
MAN SE	175	YUM! BRANDS, INC.	252
Nordea Bank AB	175	Best Buy Co., Inc.	257
SAP AG	175	CVS Caremark Corporation	257
United Parcel Service, Inc.	175	Eni S.p.A.	257
BP plc	181	HSBC Holdings plc	257
PVH Corp.	181	KBC Groep NV	257
Standard Life plc	181	Nomura Holdings, Inc.	257
Staples, Inc.	181	F. Hoffmann-La Roche AG	257
Vaisala Oyj	181	Colgate-Palmolive Company	264
Avon Products, Inc.	186	Mitsubishi Materials Corporation	264
Imperial Tobacco Group plc	186	AXA S.A.	266
Nestle S.A.	186	BAE Systems plc	266
Coca-Cola Enterprises Inc.	189	NEC Corporation	266
H&M Hennes & Mauritz AB	189	China Mobile Communications Corporation	269
Infosys Limited	189	Nissan Motor Co., Ltd.	269
Bombardier Inc.	192	Sanofi-Aventis Pakistan Limited	269
Fluor Corporation	192	Sanyo Electric Co., Ltd.	272
Mazda Motor Corporation	192	Telstra Corporation Ltd.	272
Occidental Petroleum Corporation	192	Dell Inc.	274
International Business Machines Corporation	196	Hitachi Chemical Co. Ltd.	274
Reed Elsevier plc	196	KT Corporation (Korea Telecom)	274
Southwest Airlines Co.	196	Tokyo Gas Co. Ltd.	274
Swisscom AG	199	MOL Magyar Olaj- es Gazipari Nyrt.	274
Hewlett-Packard Company	200	Syngenta AG	274
Kingfisher plc	200	Hammerson plc	280
Allianz SE	202	Bank of Montreal	280
Abertis Infraestructuras S.A.	203	Mitsubishi Chemical Corporation	280
Agilent Technologies, Inc.	203	WPP PLC	280
The Toronto-Dominion Bank	203	Abbott Laboratories	284
UniCredit S.p.A.	203	Alliance Boots	284
Volkswagen AG	203	China Construction Bank Corporation	284
ABB Ltd.	208	Kellogg Company	284
Fomento Economico Mexicano, S.A. de C.V.	208	LVMH Moet Hennessy Louis Vuitton SA	284
Molson Coors Brewing Company	208	Ryder System, Inc.	284
Quanta Computer, Inc.	208	British Sky Broadcasting Group plc	290
Strauss Group Ltd.	208	Fuji Electric Co., Ltd.	290
Total S.A.	208	Mondi plc	290
Actividades De Construccion y Servicios, S.A.	214	Carrefour SA	293
Ikea International A/S	214	Marks & Spencer Group plc	293
OMV Aktiengesellschaft	214	PTT Global Chemical Public Company Limited	293
RSA Insurance Group plc	217	State Grid Corporation of China	293
Alstom S.A.	218	Woodside Petroleum Ltd.	293
Avery Dennison Corporation	218	Florida Power & Light Company	298
Becton, Dickinson & Company	218	Prudential plc	298
Starbucks Corporation	218	Danske Bank A/S	300
Telekom Austria AG	218	Mitsui Sumitomo Insurance Co., Ltd.	300
Asahi Group Holdings Ltd.	223	China Petroleum & Chemical Corporation	300
PricewaterhouseCoopers LLP	223	Waste Management, Inc.	300
Anheuser-Busch InBev N.V./S.A.	225	Areva SA	304
Wal-Mart Stores, Inc.	225	Mitsubishi UFJ Financial Group, Inc.	304
Asahi Kasei Corporation	227	Cooperatieve Centrale Raiffeisen-Boerenleenbank B.A.	304
Credit Agricole S.A.	227	ConAgra Foods, Inc.	307
Petroleo Brasileiro S.A. - PETROBRAS	227	Seven & i Holdings Co., Ltd.	307
Cummins Inc.	230	AB Electrolux	309
Perusahaan Perseroan (Persero) Telekomunikasi Indonesia Tbk.	230	Safeway Inc.	309
Verizon Communications Inc.	230	Bank of China, Ltd.	311
Fortum Oyj	233	Hydro-Quebec	311
Hasbro, Inc.	233	Standard Chartered PLC	311
Deutsche Lufthansa AG	233	Nexen Inc.	314
Suzuki Motor Corporation	236	GPT Group	315
A.P. Moller-Maersk A/S	237	Nippon Telegraph & Telephone Corporation	315

Company Name	Overall Rank	Company Name	Overall Rank
Westpac Banking Corporation	315	Texas Instruments Incorporated	393
The Clorox Company	318	Dominion Resources, Inc.	397
Kobe Steel, Ltd.	318	El Paso Corporation	397
Industrial & Commercial Bank of China Limited	320	FUJIFILM Holdings Corporation	397
Lagardere SCA	320	The Federation of Migros Cooperatives	400
MCI Group Holding S.A.	320	Vivendi S.A.	400
United Technologies Corporation	320	Brambles Limited	402
J. Sainsbury plc	324	China National Petroleum Corporation	402
Oracle Corporation	324	Jacobs Engineering Group, Inc.	404
Pinnacle West Capital Corporation	324	Ashland Inc.	405
Allergan, Inc.	327	Computer Sciences Corporation	405
Australia & New Zealand Banking Group Limited	327	Experian plc	405
China Southern Power Grid Co., Ltd.	327	The Lubrizol Corporation	405
Delhaize Group S.A.	327	The Emirates Group	409
Hayleys PLC	327	Sinochem Corporation	409
Hormel Foods Corporation	327	Whirlpool Corporation	409
TECO Energy, Inc.	327	Wyndham Worldwide Corporation	409
Ecolab Inc.	334	Johnson Controls, Inc.	413
Mitsui O.S.K. Lines, Ltd.	334	Progress Energy, Inc.	413
Northrop Grumman Corporation	334	Sun Life Financial Inc.	415
Owens Corning	334	Peabody Energy Corporation	415
The Allstate Corporation	338	East Japan Railway Company	417
Banco Bilbao Vizcaya Argentaria, S.A.	338	Honda Motor Co., Ltd.	417
Fuji Heavy Industries, Ltd.	338	Lowe's Companies Inc.	417
ITOCHU Corporation	338	SUPERVALU, Inc.	417
Marubeni Corporation	338	AECOM TECHNOLOGY CORPORATION	417
Nordstrom, Inc.	338	Chevron Corporation	422
Sara Lee Corp. - North American Fresh Bakery Business	338	KDDI CORPORATION	422
The Goodyear Tire & Rubber Company	345	Sodexo S.A.	422
KB Home	345	Outokumpu Oyj	422
Commonwealth Bank of Australia	347	Canon Inc.	426
Gold Fields Limited	347	Delta Air Lines, Inc.	426
The Procter & Gamble Company	347	Archer-Daniels-Midland Company	428
Exelon Corporation	350	McDonald's Corporation	428
Baosteel Group Corporation	350	Sekisui House, Ltd.	428
Sigma-Aldrich Corporation	350	Aflac Incorporated	431
Aisin Seiki Co., Ltd.	353	Duke Energy Corporation	431
Georgia-Pacific Corporation	353	Pearson plc	431
Medtronic, Inc.	353	CITY LODGE HOTELS LIMITED	431
Investa Property Group	356	The Bidvest Group Limited	435
NORTHEAST UTILITIES	356	The Boeing Company	435
OZ Minerals Limited	356	Rentokil Initial plc	435
PG&E Corporation	356	Saudi Arabian Oil Company	435
Apple Inc.	360	Avis Budget Group, Inc.	439
Nippon Steel & Sumitomo Metal Corporation	360	CA, Inc.	439
PPG Industries, Inc.	360	Caterpillar, Inc.	439
Home Retail Group plc	363	Toto Ltd.	439
Mizuho Financial Group, Inc.	363	AT&T Inc.	443
T&D Holdings, Inc.	363	Shimizu Corporation	443
Portigon AG	363	Old Mutual plc	445
BCE INC.	367	British Airways PLC	446
The British Land Company PLC	367	Grupa LOTOS S.A.	446
Daiwa House Industry Co., Ltd.	367	Halliburton Company	446
Fletcher Building Limited	367	FirstGroup plc	449
Indian Oil Corporation Limited	367	The Kroger Co.	449
John Lewis Partnership plc	367	PT Astra International Tbk	449
Agricultural Bank of China Limited	373	Contact Energy Limited	452
Applied Materials, Inc.	373	The Go-Ahead Group plc	452
MeadWestvaco Corporation	373	MTR Corporation Limited	452
NiSource Inc.	373	Tyco International Ltd.	452
United States Postal Service	373	Bristol-Myers Squibb Company	456
Accor S.A.	378	Deloitte Touche Tohmatsu Limited	456
Nippon Yusen Kabushiki Kaisha	378	FedEx Corporation	456
NSK Ltd.	378	Freescall Semiconductor Holdings I, Ltd.	456
Panasonic Corporation	378	LSI Corporation	456
PTT Public Company Limited	378	Sunoco, Inc.	456
Alfa, S.A.B. de C.V.	383	Brown-Forman Corporation	462
Biogen Idec Inc.	383	Chubu Electric Power Co., Inc.	463
DZ BANK Deutsche Zentral-Genossenschaftsbank AG	383	Daikin Industries, Ltd.	463
The Goldman Sachs Group, Inc.	383	Obayashi Corporation	463
The Mosaic Company	383	Tomra Systems ASA	463
National Australia Bank Limited	383	Wolseley plc	463
Nippon Express Co., Ltd.	383	Irish Bank Resolution Corporation Limited	468
Novo Nordisk A/S	383	Bangkok Bank Public Company Limited	468
Skanska AB	383	Canadian Imperial Bank of Commerce	468
Taisei Corporation	383	EATON CORPORATION plc	468
American Electric Power Company, Inc.	393	Camelot UK Lotteries Limited	472
CONSTELLATION ENERGY GROUP, INC.	393	FirstEnergy Corp.	472
EnCana Corp.	393	Johnson & Johnson	472

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Electricite de France S.A.	475
PepsiCo Inc.	475
Sumitomo Corporation	475
The Hartford Financial Services Group, Inc.	478
Impala Platinum Holdings Limited	478
Ladbroke's Plc	478
MetLife, Inc.	478
CBS Corporation	482
Compass Group PLC	482
Continental Airlines Inc.	482
Goodrich Corporation	482
Yell Group plc	482
Eastman Chemical Company	487
Emerson Electric Co.	487
Valero Energy Corporation	487
The Kansai Electric Power Co., Inc.	490
OAO Gazprom	490
Pitney Bowes Inc.	490
Singapore Airlines Limited	490
Grupo Mexico, S.A.B. de C.V.	494
Philip Morris International Inc.	494
Public Service Enterprise Group Incorporated	494
WellPoint, Inc.	494
Dean Foods Company	498
Novozymes A/S	498
Technip S.A.	498
National Grid plc	501
Metro AG	502
Parker Hannifin Corporation	502
SEGRO plc	502
Isuzu Motors Limited	505
Unum Group	505
Baker Hughes Incorporated	507
Rockwell Automation, Inc.	507
Smith & Nephew plc	507
William Hill Plc	507
C&S Wholesale Grocers, Inc.	511
Dassault Aviation	511
Consolidated Edison, Inc.	513
The Interpublic Group of Companies, Inc.	513
Mitsubishi Motors Corporation	515
Ricoh Company, Ltd.	515
R.R. Donnelley & Sons Company	517
Amgen Inc.	518
Integrus Energy Group, Inc.	518
Korea Electric Power Corporation	518
ACE Limited	521
Fifth Third Bancorp	521
Pepco Holdings, Inc.	521
General Dynamics Corporation	524
Illinois Tool Works Inc.	524
Japan Tobacco Inc.	524
PT Bank Mandiri (Persero) Tbk.	527
Petroleum Nasional Berhad	528
PPL Corporation	528
WM Morrison Supermarkets PLC	530
Associated British Foods Plc	531
Saudi Telecom Company	531
UnitedHealth Group Incorporated	531
Baloise Holding AG	534
Ernst & Young LLP	535
Land O'Lakes, Inc.	535
3i Group plc	537
CME Group, Inc.	538
Agfa-Gevaert N.V.	539
Deere & Company	539
Quest Diagnostics Incorporated	539
Aker Solutions ASA	542
Aetna Inc.	543
Bechtel Group, Inc.	543
Pfizer Inc.	545
Pall Corporation	546
Regions Financial Corporation	546
Nationwide Mutual Insurance Company	548
Sysco Corporation	548
Sulzer Ltd.	550
CenterPoint Energy, Inc.	551
Manulife Financial Corporation	552
ITV plc	553

Company Name	Overall Rank
Northwestern Mutual Insurance Company	553
Celanese Corporation	555
Husky Energy, Inc.	556
Unilever N.V.	556
Legal & General Group Plc	558
Pacific Life Insurance Company	559

\*CSR-S Monitor 2012 – Updated Company Ranking

The data was revised and one company was dropped. Therefore, the final number of companies in the Monitor is 559.